

Deloitte.

2009 Deloitte
Oil & Gas Conference
Strike it smart



December 9, 2009
The Woodlands, Texas

Deloitte Center for Energy Solutions

2009 Deloitte Oil & Gas Conference

Preparing for the upturn

The Program

Tap the latest thinking on energy at the 2009 Deloitte Oil & Gas Conference. The Deloitte Energy & Resources Group's annual Oil & Gas Conference brings together senior energy executives, political leaders, industry analysts and leading industry experts to share their unique perspectives and provide valuable insight on the issues and challenges facing the future of oil and gas. Given the significance of the challenges facing today's global and domestic markets, including economic concerns, this year's conference focuses on preparing for the upturn. This one-day seminar provides participants an in-depth review of the impact of the unprecedented economic crisis as well as the global economic outlook. Speakers will discuss and explain the current geopolitical implications for businesses and investments around the world; current U.S. energy policy developments, and examine the possible impact of those policies on the industry. Industry executives will explain some of the current market dynamics, trends, and risk factors present in today's energy markets to assist participants in recognizing both the challenges and opportunities related to the downstream sector, oilfield services sector, global and U.S. natural gas markets and unconventional. This meeting also offers an excellent opportunity for participants to network with peers and Deloitte practitioners at an evening reception immediately following the event.

Who should attend?

- Executives and managers from companies in all sectors of the oil and gas industry
- Commercial and investment bankers
- Industry analysts
- Service providers to the oil and gas industry
- Representatives of government energy agencies, trade groups, and policy planners

Wednesday, December 9, 2009

Welcome and Opening Remarks

- Gary A. Adams, Vice Chairman, U.S. Oil and Gas Leader, Deloitte LLP

Effect of the Economic Crisis on Industries

The overall effect of the global economic crisis on industry sectors and how companies are preparing to emerge as winners after the recovery

- William C. Freda, Vice Chairman and U.S. Managing Partner, Deloitte LLP

Global Oil and Gas Economic Outlook

Conditions and dynamics that are changing the industry landscape and their impact on the economy and markets

- Adam E. Sieminski, Chief Energy Economist, Deutsche Bank/Global Markets
Commodities Research

A Tsunami of Change Facing the Downstream Industry

Refining margins are thin and proposed new legislation could add new costs and regulations

- Ann Kohler, Managing Director, Caris & Company

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Wednesday, December 9, 2009, continued

Pemex: Embracing Change in a Tumultuous Time

Easy oil is gone - how Pemex is embracing change for the future

- Dr. Jesús Puente Treviño, Advisor to the General Director, Petroleos Mexicanos (Pemex)

Oil Sands: Maximizing the Potential

The potential of the Oil Sands as viewed from the perspectives of a number of stakeholders, including corporations, governments, and environmentalists

- Brant G. Sangster, Independent Senior Advisor, Energy & Resources Practice, Deloitte Canada

Lunch - Geopolitics and the Implications for Business and Investments Around the World

- Andrew H. Card, Jr., White House Chief of Staff (2001-2006)

Oil Field Services: Navigating Through the Down Economy

How oil field service companies are managing their businesses through the economic crisis and planning for recovery

- John Gibson, President and Chief Executive Officer, Paradigm
- Craig Nunez, Senior Vice President and Treasurer, Halliburton

Global Natural Gas Markets: Challenges and Opportunities

Impact of the economic crisis on the global natural gas and LNG markets and outlook during recovery

- Daniel Laure, Senior Vice President, Strategy, Markets & IT, Total
- Greg Leveille, General Manager, Worldwide LNG, ConocoPhillips
- Jonathan Stern, Director of Gas Research, Oxford Institute for Energy Studies

U.S. Natural Gas Industry: Challenges and Opportunities

Effect of the economic crisis on U.S. natural gas markets; rise of unconventional, and the impact of LNG

- Charles Cusack, Vice President – Exploration, Petrohawk Energy Corporation
- Timothy W. Harrington, Chief Financial Officer, North America Gas SPU, BP
- Charif Souki, Chairman and Chief Executive Officer, Cheniere Energy, Inc.

Energy Policy: Shaping the Oil and Gas Industry

A provocative and insightful perspective of our most pervasive and long-term energy challenges, including their potential impacts on the industry

- Amy Myers Jaffe, Wallace S. Wilson Fellow in Energy Studies, James A. Baker III Institute for Public Policy, Rice University

Closing Remarks and Adjournment

Reflections on the perspectives offered throughout the day

- Dr. Joseph A. Stanislaw, Independent Senior Advisor, Energy & Resources, Deloitte LLP

Location

The Woodlands Waterway Marriott
1601 Lake Robbins Drive
The Woodlands, TX 77380

Opening reception: Tuesday, December 8, 2009, 5:30 p.m.

Meeting Start: Wednesday, December 9, 2009, 7:30 a.m. – Continental Breakfast
Wednesday, December 9, 2009, 8:30 a.m. – Conference Begins

Meeting End: Wednesday, December 9, 2009, 5:30 p.m.

Closing reception: Wednesday, December 9, 2009, 5:30 p.m.

Attire: Business

Airports: George Bush International Airport (IAH)
(30 minutes, approximately \$60 taxi) or
William P. Hobby Airport (HOU)
(60 minutes, approximately \$100 taxi)

The room rate is \$179 plus tax. Complete the online or mail-in registration lodging form to reserve your hotel room. Please do **NOT** call the hotel directly.

Registration Information

Please register online at <http://www.deloitteconference.com/profile/web/41307> or complete the registration form. Registrations by mail should include this form and your check for the appropriate registration fee made payable to Deloitte LLP (credit cards can only be accepted for online registrations). Our tax ID is 13-3891517.

We retain the right to refuse registration to any other professional services firm.

Please mail registrations to: Deloitte Center for Energy Solutions
Attention: Marie Reynolds
1111 Bagby Street, Suite 4500
Houston, TX 77002

Questions? Please call +1 713 982 3301 or email oil&gasconference@deloitte.com.

Cost

In light of the challenges faced by many companies due to the economic downturn, this year we are pleased to offer a reduction in registration fees.

Early Bird: Register and pay before November 23, 2009 – \$500

Register and pay on or after November 23, 2009 – \$700

The registration fee includes all seminar materials, continental breakfast, lunch, refreshments, and evening receptions. Attendees are responsible for paying their room, tax, and incidentals upon departure.

Group Discounts Available: Companies registering three or more employees on or before December 7, 2009, receive a 20% discount. The discount will be reimbursed after the conference, based on attendance.

Cancellation Policy: Cancellations received on or before November 23, 2009, are fully refundable. Cancellations received November 24, 2009 through December 1, 2009, will receive the post-meeting Conference Summary Report and a refund, less a \$200 cancellation fee. Cancellations made on or after December 2, 2009, will receive the Conference Summary Report, but no refund. No-shows are nonrefundable.

Changes: If your registration is mailed in, any changes to the submitted registration, including hotel reservations, should be sent via email to oil&gasconference@deloitte.com. Online registrants must make changes directly on the registration site.

2009 Deloitte Oil & Gas Conference Registration Information

If registering by mail or fax (+1 713 890 4419), please complete the form below and mail it with your check. Deloitte participants must register online at:
<http://www.deloitteconference.com/profile/web/41307>.

First name

Last name

First name for your badge

Title

Company name

Address

Address

City, State, Zip

Telephone number

Email address

Special dietary requests

Welcome reception – Tuesday, December 8, 2009, 5:30 p.m.

I will attend I will not attend

Closing reception – Wednesday, December 9, 2009, 5:30 p.m.

I will attend I will not attend

Are you an alumnus of Deloitte?

Yes No

How did you hear about the conference?

This mailer www.deloitte.com Advertisement

Other _____

Deloitte contact _____

Registration fee \$500 or \$700 (USD). Please make check payable to Deloitte LLP

Check enclosed Check being mailed

2009 Deloitte Oil & Gas Conference Lodging Information

Do you require a hotel room? Yes No

If so, please specify check-in and check-out dates

Check-in date

Check-out date

Room occupancy type:

Single

Double

Room rate: \$179.00 per night, plus tax. This rate may be offered for dates prior to and after the scheduled conference dates, subject to hotel availability.

Please fax your completed request to +1 713 890 4419 or mail to:

Deloitte Center for Energy Solutions
Attention: Marie Reynolds
1111 Bagby Street, Suite 4500
Houston, TX 77002



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For CPE purposes, this is a Group-Live advanced program.

There are no prerequisites or advanced preparation required.
Course Evaluations will be available at the seminar for participant feedback.



Center for Energy Solutions

About the Deloitte Center for Energy Solutions

The Deloitte Center for Energy Solutions provides a forum for innovation, thought leadership, groundbreaking research, and industry collaboration to solve the most complex energy challenges.

Through the Center, Deloitte's Energy & Resources Group leads the debate on critical topics on the minds of executives—from legislative and regulatory policy, to operational efficiency, to sustainable and profitable growth. We provide complete solutions through a global network of specialists and thought leaders.

With locations in Houston and Washington, D.C., the Deloitte Center for Energy Solutions offers interaction through seminars, roundtables and other forms of engagement, where established and growing companies can come together to learn, discuss and debate.
www.deloitte.com/energysolutions

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